

The Leadership Challenge: Why Sales Management Fails

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Your Management Brand

Are you....?

Broken Good Enough Better Than Most Excellence

Where have you committed to be at the end of 2019?



The 4 Key Elements of Leadership

Supervisor 45% Assign quotas Interpret data Evaluate performance 10% 10% Mentor Coach 35% Trainer Support Model behavior Expand awareness Motivate Set up accepted norms Impact knowledge Facilitate Demonstrate successful Develop skill Skill to appreciate actions



Top Leadership Blind Spots

Score Yourself (10 high – 1 low)

- 1. Not having a process for hiring
- 2. Improperly onboarding people
- Failing to tie corporate goals to personal goals
- 4. Not creating a culture of accountability
- 5. No common sales language
- 6. Not focusing on lead generation
- 7. Not capturing best practices

- 8. Failing to train and coach management staff
- 9. Not building the bench
- 10. Not knowing how to coach
- 11. Not sharing the vision with those who have to implement
- 12. Fostering a culture of learned helplessness
- 13. No methodologies and systems



Stages of the Employee Life Cycle

Hiring

Select superior candidates who best serve the needs of vour customers and culture

- Stop hiring bad-fit candidates that people like but don't perform
- Reduce costs: hiring costs are one of the biggest line items in a company's budget

Onboarding

Adjust your onboarding program based on the needs of your new hires

- Streamline onboarding processes to make better use of company resources
- Create a coachina roadmap to "jump start" new employees

Development

Enhance productivity and efficiency of current employees

- Improve the performance of current employees by identifying individual strengths and areas of opportunity
- Engage employees and show an investment in their professional development

Succession

Groom employees for career

advancements

- Determine which employees have the greatest potential to be promoted
- Reward the top players in your company who are ready and eager for more responsibility

Separation



Facilitate painless employee departure

- Promote transparency with exit interviews for ongoing

culture improvement

- Utilize data to ensure easier conversations during the separation phase



Not Having a Formal Hiring/Onboarding Process





Not Linking Personal & Corporate Goals

- Employees work for their goals before they work for yours
- Gain a deeper understanding of their goals/aspirations
- Clearly identify corporate goals (Your Why)
- Meet to discuss their personal goals (Their Why)
- Help them see the way achieving corporate goals help them achieve personal success



Not Creating a Culture of Accountability

- Make sure all employees are focused on goal achievement
- Develop the top 10 behaviors for success
- Create the top 5 key performance indicators
- Set Clear expectations & outcomes for all employees
- Stop acting as the "Chief Problem Solver"
- Eliminate "learned helplessness"



Not Having a Common Sales Language

- Salespeople must have a common sales methodology to grow
- Most fail because they live in a "wing it" world
- Personality & intuition can't be briefed and debriefed
- Prospects follow their own methodology to control the environment
- Feature/benefit selling stopped working long ago
- Build relationships, qualify the opportunity, present the solution, negotiate value, close the deal



Not Developing the Management and Sales Staff

- Invest in professional development for yourself and your team
- Leadership is a "learned behavior" which must be nurtured
- "Learning companies" outperform their competitors by 35%.
- Professional selling has changed dramatically...stay ahead of the curve
- Company culture is the top way to attract high performers and become employer of choice





"The only Sales Newsletter worth Reading"



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